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Chloe Challender Clerk to the Digital, Culture, Media and Sport Committee House of Commons London SW1A 0AA

9 May 2019

#### MAIN ESTIMATE 2019-20: ESTIMATES MEMORANDUM

#### Introduction

The National Archives Main Estimate for 2019-20 seeks the necessary resources and cash to support the functions and activities of The National Archives. These are continuing from previous years and no new functions have been added within this Estimate.

The purpose of this memorandum is to provide the Select Committee with an explanation of how the resources and cash sought in the Main Estimate will be applied to support *Archives for Everyone*, The National Archives' new four-year strategic priorities, and to fulfil our Public Task.

#### Archives for Everyone

Archives for Everyone sets out The National Archives' strategic vision of becoming 'the 21<sup>st</sup> century national archive' – inclusive, entrepreneurial and disruptive. The National Archives has agreed with Ministers seven strategic goals for the four-year period 2019-23 in support of this vision:

- Change the culture and approach of The National Archives so that in all we do we better reflect and represent the society we serve
- Curate unique national moments of public inspiration and participation, including through the launch of the 1921 Census – the UK's largest ever online release of historical records



- Create new, inclusive and exciting spaces, physical and virtual, in which people
  can encounter our collection afresh partnering with The National Archives Trust
  to widen the public experience and understanding of archives and our history
- Lead the archives sector to fulfil the vision set out in Archives Unlocked, promoting our shared values of trust, enrichment and openness
- Generate from our collection and expertise the cutting-edge research opportunities and commercial offers that will realise value and open out more of our collection
- Secure the future of the Government record as an essential resource for public servants and the people – providing legal certainty through legislation gov.uk and historical perspective through our collection
- Lead the world in reimagining archival practice for the 21st century, pioneering new and ethical approaches to appraisal and selection, description, digital preservation and access

#### Public Task

The National Archives' Public Task under the Re-use of Public Sector Information Regulations 2015 ('the Regulations') consists of the statutory obligations of The National Archives and the duties of its officials (including those duties delegated by the Secretary of State to the Keeper of Public Records):

- under the Public Records Act 1958 and associated legislation
- under the Historical Manuscripts Commission Royal Warrant
- under Letters Patent, appointing the Controller of Her Majesty's Stationery Office, Queen's Printer of Acts of Parliament and Government Printer of Northern Ireland
- under the Scotland Act 1998, appointing the Queen's Printer for Scotland
- as official publisher of all UK legislation
- as leader of the archives sector in England
- as a non-ministerial government department sponsored by the Department for Culture, Media and Sport.

This memorandum includes information on comparisons with the resources provided in earlier years in Estimates and departmental budgets, and may also refer to future financial plans.

#### Spending controls

The National Archives' spending is broken down into several different spending totals, for which Parliament's approval is sought.

The spending totals which Parliament votes are:

- Resource Departmental Expenditure Limit ("Resource DEL")- a net limit comprising day-to-day running costs
- Capital Departmental Expenditure Limit ("Capital DEL"): investment in capital
  equipment such as computer equipment, electrical improvements and software
  development.

In addition, Parliament votes a net cash requirement, designed to cover the elements of the above budgets which require The National Archives to pay out cash in year.

# Summary of the main spending control figures contained in the Estimate Budgetary data

All budgets for The National Archives are Voted. The key budgetary figures are:

| Control Totals                          | <b>ME 2019/20</b><br>£m |
|---|-------------------------|
| Resource DEL (excl depreciation)        | 31.8                    |
| Of which admin                          | 8.7                     |
| Resource DEL (ring fenced depreciation) | 5.2                     |
| Capital DEL                             | 1.9                     |
| Resource AME                            | 0.014                   |
| Net Cash Requirement (NCR)              | 33.7                    |

There are no significant changes in provision compared with the previous year

## Comparison of net spending totals sought

The table below shows how the net spending totals sought for the National Archives last year. All budgets for The National Archives are Voted.

| Spending total<br>Amounts sou<br>year<br>(Main Estimate<br>£m | ight this | Compared to<br>budget last y<br>(Supplement<br>Estimate 201 | ear.<br>ary | Compared to original budget last year (Main Estimate 2018- |     |
|---|-----------|---|-------------|--|-----|
|   | £m        | £m  | %           | £m   | %   |
| Resource<br>DEL<br>(excluding<br>depreciation)                | 31.766    | 28.490  | 11          | 28.651   | 11  |
| Resource<br>DEL<br>(ringfenced<br>depreciation)               | 5.200     | 7.600   | -32         | 5.200  | 0   |
| Capital DEL   | 1.900     | 2.821   | -33         | 3.470  | -45 |

#### Key drivers of spending changes since last year

£1.21m was received at Supplementary Estimate 2018-19 to cover essential EU exit spending in relation to The National Archives role as the official publisher of UK legislation to publish retained EU legislation. This increase in funding at supplementary estimate was offset by a £0.851m Resource DEL reallocated to capital to match the accounting treatment of specific software development and £0.567m deferred to support future projects in 2019-20. At 2019-20 Mains Estimate £2.1m was received for EU exit spending and a further £0.7m funding was received for the increase in pension contribution required as a result of the revised actuarial valuation.

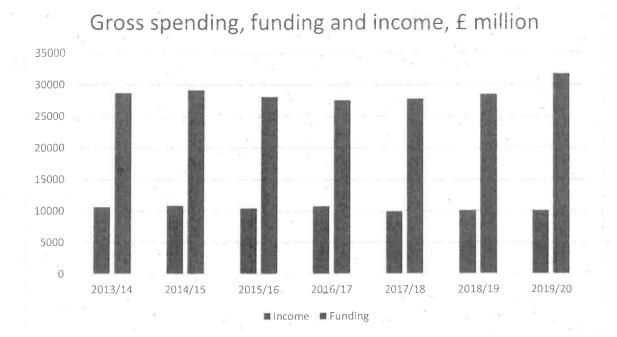
Business rates rising from £1.6 in 2016-17 to £3.5m in 2019/20 has resulted in significant rationalisation of administration costs.

The main estimate allocation for depreciation was held at £5.2m throughout the spending review period. The value of our building has risen considerably since the spending review and is the biggest contributor to the increase in depreciation required. This is reviewed at each supplementary estimate.

The net capital DEL per the spending review settlement review was £0.4m, this increased to £1.9m as a large capital project planned for the roof planned to be completed in prior years was deferred to 2019-20.

#### Spending and income trends

The chart below show overall resource non-ringfenced DEL spending and income trends for the last five years, plans presented in Estimates for 2018-19, and current future spending plans.



#### Funding: Spending Review and Budgets

The National Archives received flat funding through the last Spending Review. Expenditure in excess of this is funded through either:

- income generated from commercial activities
- additional funding added since the Spending Review, transferred from other departments for specific duties, namely the EU Exit expenditure required (£2.1m) and employer pension funding (£0.73m).

#### **Approval of Memorandum**

This memorandum has been prepared with reference to guidance in the Estimates Manual provided by HM Treasury and that found on the House of Commons Scrutiny Unit website.

I enclose a copy of the Main Estimate and have included a glossary of terms used in this memorandum as an Annex. Please contact me if you or the Justice Committee have any questions on the information we have provided.

Yours sincerely.

Jeff James

Chief Executive and Keeper (Accounting Officer)

The National Archives

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#### **GLOSSARY of Key Terms**

#### **Annually Managed Expenditure (AME)**

AME is spending included in Total Managed Expenditure (TME), which does not fall within Departmental Expenditure Limits (DELs). Expenditure in AME is generally less predictable and controllable than expenditure in DEL.

#### **Departmental Expenditure Limit (DEL)**

A Treasury budgetary control. DEL spending forms part of Total Managed Expenditure (TME) and includes that expenditure which is generally within the departments control and can be managed with fixed multi-year limits. Some elements may be largely demand led.

There is a small DEL Reserve from which the Treasury may support unavoidable costs that cannot be absorbed within the existing limit.

#### **Depreciation**

A measure of the wearing out, consumption or other reduction in the useful life of a non current asset whether arising from use, passage of time or obsolescence through technological or market changes.

#### Net cash requirement (NCR)

The limit voted by Parliament reflecting the maximum amount of cash that can be released from the Consolidated Fund to a department in support of expenditure in its Estimate. In the case of a negative net cash requirement, the department must generate a surplus of at least that amount.

#### **Spending Review**

A cross-government review of departmental aims and objectives and analysis of spending programmes. Results in the allocation of multi-year budgetary limits.

#### Supplementary Estimates

The means by which departments seek to amend parliamentary authority provided through Main Estimates by altering the limits on resources, capital and/or cash or varying the way in which provision is allocated. Normally presented in January each year.

# The National Archives

## Introduction

- 1. This Estimate covers the administration of the public record system of the United Kingdom under the Public Records Acts of 1958 and 1967 and the promotion of the highest standards of care and public access for the archives of historical value outside the public records.
- 2. The Estimate also provides for the administrative costs of leading on UK information management and re-use policy, spreading best practise, setting standards and ensuring compliance across the public sector and managing Crown and Parliamentary copyright as well as delivering cost effective publishing services and advice across government.

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|--|---|---|---|
|  | ٠ |   | H |

|                                |            |                  | •          |  |  |
|--------------------------------|------------|------------------|------------|--|--|
|                                | Voted      | Non-Voted        | Total ·    |  |  |
| Departmental Expenditure Limit |            |                  |            |  |  |
| Resource                       | 26 052 000 |                  | 26 052 000 |  |  |
|                                | 36,952,000 | 770a             | 36,952,000 |  |  |
| Capital                        | 1,900,000  | 3*0              | 1,900,000  |  |  |
| × × ×                          |            |                  |            |  |  |
| Annually Managed Expenditure   |            |                  |            |  |  |
| Resource                       | -14,000    | (m)              | -14,000    |  |  |
| Capital                        |            | 3:               |            |  |  |
| Total Net Budget               |            |                  |            |  |  |
| Resource                       | 36,938,000 | (3)              | 36,938,000 |  |  |
| Capital                        | 1,900,000  | ( <del>-</del> ) | 1,900,000  |  |  |
| Non-Budget Expenditure         |            |                  | ,          |  |  |
| Net cash requirement           | 33,652,000 | *                |            |  |  |
| A COURT A DEGLETA CARACTER     | 33,052,000 |                  |            |  |  |

Amounts required in the year ending 31 March 2020 for expenditure by The National Archives on:

#### **Departmental Expenditure Limit:**

#### Expenditure arising from:

Ensuring the UK public record - past and future - remains authentic, available and accessible to all including; providing leadership and support to the archive sector across England and Wales; leading on policy and best practice in knowledge and information management for the public sector; setting standards and driving forward the public sector information reuse agenda; official publishing services for the whole of government including publishing all UK legislation and making it accessible online; managing Crown and Parliamentary copyright; administration of The National Archives and other non-cash items.

#### Income arising from:

Sale of copies of documents; sale of publications and other items and services; professional fees; fees receivable from service providers; sale of non-current assets; grants received to carry out specific projects; reproduction fees and royalties for the publication of images; Crown copyright fees and royalties; fees for the management of third parties' copyright; fees for the management of the Office of the Queen's Printer for Scotland; income from contractual arrangements for official publishing and partnerships to make historical records electronically accessible; and sales and recovery of costs for goods/services provided to other government departments; public bodies and the general public.

#### **Annually Managed Expenditure:**

#### Expenditure arising from:

Onerous lease provision and other AME non-cash items.

The National Archives will account for this Estimate.

|                                | 5) H | Voted Total | Allocated in<br>Vote on Account | Balance to complete or surrender |
|--------------------------------|------|-------------|---------------------------------|----------------------------------|
| Departmental Expenditure Limit |      |             | 9                               |                                  |
| Resource                       | ×    | 36,952,000  | 15,260,000                      | 21,692,000                       |
| Capital                        |      | 1,900,000   |                                 | 338,000                          |
| Annually Managed Expenditure   | 2/-  |             | ****<br>***                     | 5                                |
| Resource                       |      | -14,000     | 14:                             | -14,000                          |
| Capital                        |      | · ·         |                                 | =                                |
| Non-Budget Expenditure         |      | 14          | -                               | : 0 : 2                          |
| Net cash requirement           | ii   | 33,652,000  | 14,460,000                      | 19,192,000                       |

| Gross  1  Spending in Voted expendit 9,695 | _                      | Resou        |           | Programme    | T          |       | Capital |       |           |         |
|--|------------------------|--------------|-----------|--------------|------------|-------|---------|-------|-----------|---------|
| Gross  1  Spending in Voted expendit 9,695 | Income<br>2<br>Departm |              |           | Programme    |            |       | Capitai |       | Resources | Capital |
| Spending in<br>Voted expendit<br>9,695     | 2<br>Departm           |              | Gross     |              |            |       |         |       |           |         |
| Spending in<br>Voted expendit<br>9,695     | Departm                | 3            |           | Income       | Net        | Gross | Income  | Net   | Net       | Net     |
| Voted expendit<br>9,695                    | _                      |              | 4         | 5            | 6          | 7     | 8       | 9     | 10        | - 11    |
| 9,695                                      | _                      | ental Ex     | penditure | Limits (D    | EL)        |       | 17      |       |           |         |
|  | ure                    |              |           |              |            |       |         |       |           |         |
| Ofrabiales                                 | - 50                   | 9,695        | 37,357    | -10,100      | 27,257     | 1,900 | *       | 1,900 | 36,104    | 2,82    |
| Of which:                                  |                        |              |           |              |            |       |         |       |           |         |
| A The National                             | Archives (D            | EL)          |           |              |            |       |         |       |           |         |
| 9,695                                      | -                      | 9,695        | 37,357    | -10,100      | 27,257     | 1,900 | 1, ,7   | 1,900 | 36,104    | 2,82    |
|  |                        |              |           |              |            |       |         | -     |           |         |
|  |                        |              |           |              | 3          |       |         |       |           |         |
| Total Spend                                | ing in DE              | L            | 29        |              |            |       |         |       |           |         |
| 9,695                                      | - 3                    | 9,695        | 37,357    | -10,100      | 27,257     | 1,900 |         | 1,900 | 36,104    | 2,82    |
| Spending in<br>Voted expendito             | •                      | Wianage<br>- | d Expend  | liture (AlVi | LE)<br>-14 | 3     | , ,     |       | -14       |         |
| Of which:                                  | A1.1 .1 ( A 1          | ME)          |           |              | - 1        |       |         | 9     |           |         |
| B The National                             | Arcmves (A)            | VIE)         | -14       |              | -14        |       |         |       | -14       |         |
|  |                        |              | -14       |              |            |       |         |       |           |         |
|  |                        |              | 12%       |              |            | -26   |         |       |           | 22      |
| Takal Casadi                               |                        | OE.          |           |              |            |       |         |       |           |         |
| Total Spendi                               | ing in Aiv             | IE .         | -14       |              | -14        |       |         |       | -14       |         |
|  |                        |              | -14       |              |            |       |         |       |           |         |
|  | *:                     |              |           |              |            |       |         |       |           |         |
|  |                        |              |           |              |            |       |         |       |           |         |
| Total for Est                              |                        | 0.605        | 27.242    | 10 100       | 27.242     | 1 000 |         | 1.000 | 27,000    | 2.02    |
| 9,695                                      |                        | 9,695        | 37,343    | -10,100      | 27,243     | 1,900 |         | 1,900 | 36,090    | 2,82    |
| Of which:                                  |                        |              |           |              |            |       |         |       |           |         |
| Voted Expenditu<br>9,695                   | re<br>-                | 9,695        | 37,343    | -10,100      | 27,243     | 1,900 |         | 1,900 | 36,090    | 2,82    |
| Non Voted Exper                            | nditure                |              |           |              | î 4        |       |         |       |           |         |
| *  | 2                      |              | 12        | 57           |            | 9     | - 2     | -     | 323       |         |

Part II: Resource to cash reconciliation

£'000

|   |    | 9-20<br>ans | 2018-:<br>Provisi |        | 2017-18<br>Outturn |
|---|----|-------------|-------------------|--------|--------------------|
| Net Resource Requirement                              | ** | 36,938      | ;                 | 36,090 | 34,339             |
| Net Capital Requirement                               |    | 1,900       |                   | 2,821  | 1,329              |
| Accruals to cash adjustments                          |    | -5,186      |                   | -7,634 | -5,571             |
| Of which:   |    |             |                   |        |                    |
| Adjustment for ALBs:                                  |    | ν.          |                   |        |                    |
| Remove voted resource and capital                     |    | *           |                   |        | · ·                |
| Add cash grant-in-aid                                 |    | 25          |                   | 3      |                    |
| Adjustments to remove non-cash items:                 |    |             |                   |        |                    |
| Depreciation  |    | -5,200      |                   | -7,600 | -6,624             |
| New provisions and adjustments to previous provisions |    |             | 300               |        | 120                |
| Departmental Unallocated Provision                    |    |             |                   | -2     |                    |
| Supported capital expenditure (revenue)               |    | 160         |                   |        | 9                  |
| Prior Period Adjustments                              |    |             |                   | ž.     | 9                  |
| Other non-cash items                                  |    | 16          |                   | -48    | -46                |
| Adjustments to reflect movements in working balances: |    |             |                   |        |                    |
| Increase (+) / Decrease (-) in stock                  |    | (je)        |                   | *      | 24                 |
| Increase (+) / Decrease (-) in debtors                | 2  |             |                   | 2      | 662                |
| Increase (-) / Decrease (+) in creditors              |    | - 30        | 3                 | 8.5    | 287                |
| Use of provisions                                     |    | 14          |                   | 14     | 6                  |
|   |    | 2           |                   |        |                    |
| Removal of non-voted budget items                     |    | -           |                   | -      | g 1. <del></del>   |
| Of which:   |    |             |                   |        |                    |
| Consolidated Fund Standing Services                   |    |             |                   |        |                    |
| Other adjustments                                     |    |             |                   | *      |                    |
| Net Cash Requirement                                  |    | 33,652      | 3                 | 31,277 | 30,097             |

## Part III: Note A - Statement of Comprehensive Net Expenditure & **Reconciliation Table**

| Reconciliation Table  |                  |                       | £'000              |
|---|------------------|-----------------------|--------------------|
|   | 2019-20<br>Plans | 2018-19<br>Provisions | 2017-18<br>Outturn |
| Gross Administration Costs  | 9,695            | 10,020                | 9,037              |
| Less:   |                  |                       |                    |
| Administration DEL Income   |                  |                       | -69                |
| Net Administration Costs  | 9,695            | 10,020                | 8,968              |
| Gross Programme Costs   | 37,343           | 36,170                | 35,234             |
| Less:   |                  |                       | 80                 |
| Programme DEL Income  | -10,100          | -10,100               | -9,863             |
| Programme AME Income  | Ni<br>Se         | -                     |                    |
| Non-budget income   |                  | <b>(#</b> )           | · :=:              |
| Net Programme Costs   | 27,243           | 26,070                | 25,371             |
| Total Net Operating Costs   | 36,938           | 36,090                | 34,339             |
| Of which: Resource DEL  | 36,938           | 36,090                | 34,457             |
| Capital DEL Resource AME  | . *              |                       | -118               |
| Capital AME   |                  | - (a)                 | 0.27               |
| Non-budget  | 2 20             |                       |                    |
| Adjustments to include:   |                  |                       |                    |
| Departmental Unallocated Provision (resource)                       |                  |                       |                    |
| Consolidated Fund Extra Receipts in the budget but not in the SoCNE | æ                | 1                     |                    |
| Adjustments to remove:  |                  |                       |                    |
| Capital in the SoCNE  | -                | •                     |                    |
| Grants to devolved administrations                                  |                  | -                     | 38                 |
| Non-Budget Consolidated Fund Extra Receipts in the SoCNE            | -                |                       | *                  |
| Other adjustments   |                  |                       | 1.5%               |
| <b>Total Resource Budget</b>  | 36,938           | 36,090                | 34,339             |
| Of which:  Resource DEL  Resource AME                               | 36,952<br>-14    | 36,104<br>-14         | 34,463<br>-124     |
| Adjustments to include:   |                  |                       |                    |
| Grants to devolved administrations                                  | )                | ii (25)               | 2.5                |
| Prior period adjustments  | -                | -                     | 14                 |
| Adjustments to remove:  |                  | 10                    |                    |
| Consolidated Fund Extra Receipts in the resource budget             |                  | , ù                   |                    |
| Other adjustments   | -                | in <u>u</u> r         | - 42               |
| Total Resource (Estimate)   | 36,938           | 36,090                | 34,339             |

Part III: Note B - Analysis of Departmental Income

£'000

|                               | *   | 2019-20<br>Plans | 2018-19<br>Provision | 2017-18<br>Outturn |
|-------------------------------|-----|------------------|----------------------|--------------------|
| Voted Resource DEL            |     | -10,100          | -10,100              | -9,932             |
| Of which:                     |     | ,                | ŕ                    | 24                 |
| Administration –              |     |                  |                      |                    |
| Sales of Goods and Services   |     | 11               |                      | -21                |
| Of which:                     |     |                  |                      |                    |
| A The National Archives (DEL) |     | 1 (2)            | 54                   | -21                |
| Other Income                  |     |                  | §2. 9                | -48                |
| Of which:                     |     |                  |                      |                    |
| A The National Archives (DEL) |     | 3+3              |                      | ÷4.8               |
| Total Administration          |     |                  |                      | -69                |
|                               |     |                  |                      |                    |
| Programme                     |     |                  |                      |                    |
| Donations                     |     |                  |                      | -49                |
| Of which:                     |     |                  |                      |                    |
| A The National Archives (DEL) |     |                  | 22                   | -49                |
| Sales of Goods and Services   |     | -10,100          | -10,100              | -6,714             |
| Of which:                     |     |                  |                      |                    |
| A The National Archives (DEL) |     | -10,100          | -10,100              | -6,714             |
| Other Grants                  |     | 6 (4)            |                      | -511               |
| Of which:                     |     |                  |                      | Se                 |
| A The National Archives (DEL) | 2 5 |                  |                      | -511               |
| Other Income                  |     | :50              | *                    | -126               |
| Of which:                     |     |                  |                      |                    |
| A The National Archives (DEL) |     | i≆)}             |                      | -126               |
| Taxation                      |     | (2)              | 32                   | -2,463             |
| Of which:                     |     |                  |                      |                    |
| A The National Archives (DEL) |     | (2)              |                      | -2,463             |
| Total Programme               |     | -10,100          | -10,100              | -9,863             |
| E 0                           |     |                  |                      |                    |
| Total Voted Resource Income   |     | -10,100          | -10,100              | -9,932             |

# Part III: Note C - Analysis of Consolidated Fund Extra Receipts

No CFER income or receipts are expected in 2019-20 or 2018-19. No CFER income or receipts were received in 2017-18.

## Part III: Note D - Explanation of Accounting Officer responsibilities

The Accounting Officer prepares resource accounts for each financial year.

The following individuals are responsible for the expenditure within this Estimate:

**Accounting Officer:** 

Jeff James

Jeff James has personal responsibility for the proper presentation of the department's resource accounts and their transmission to the Comptroller & Auditor General, and is also responsible for the use of public money and stewardship of assets.

In discharging these responsibilities, particular regard is given to:

- observing any accounting and disclosure requirements (including any Accounts Direction) and applying suitable accounting policies on a consistent basis;
- making judgements and estimates on a reasonable basis;
- stating whether applicable accounting standards, as set out in the Financial Reporting Manual (FReM), or an organisation's version of it, have been followed, and explain any material departures in the accounts; and
- preparing the accounts on a going concern basis.

The responsibilities of an Accounting Officer, including responsibility for regularity and propriety of the public finances for which an Accounting Officer is answerable, for keeping proper records and safeguarding assets, are also set out in Chapter 3 of Managing Public Money.